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How High Does Your Gini Need to Be? Deriving Minimum Scorecard Discrimination from Business KPIs

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Abstract

Credit scorecards are almost universally evaluated with the Gini coefficient, yet a Gini number in isolation cannot tell a lender whether a model is good enough to meet the business objectives it will be deployed against. We invert the usual evaluation logic and ask a design-time question: given a stated business KPI, what is the minimum Gini a scorecard must achieve for that KPI to be attainable? Under a one-parameter score-separation model we link the Gini to the full accept/reject decision economics and solve the inversion for two KPI families: operating point targets (approval rate and booked bad-rate ceiling) and profit targets; under the bi-normal model the operating-point requirement admits an exact closed form. Two layers absent from prior work are added: a robustness analysis that recomputes every requirement under bi-normal (equal and unequal variance), bi-gamma and skew-normal score distributions, and a probabilistic layer that converts the sampling variance of the AUC into the probability that a scorecard clears its required floor. On the UCI German Credit data, a weight-of-evidence logistic score card achieves a Gini of 0.602. Against a representative operating KPI at a 10% through-the door bad rate the required floor is 0.666 and the scorecard falls short (clearance probability 0.15); against a profit KPI the floor is 0.536 and it passes (0.86). A score-degradation experiment and a replication on the Taiwan credit-card dataset corroborate the machinery. The framework gives risk managers a defensible go/no-go bar before a single model is built.

Keywords: credit scoring; Gini coefficient; discriminatory power; profit scoring; model validation; scorecard design

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