



# OPTIMAL PATH PLANNING FOR CONSUMER CREDIT SCORE IMPROVEMENT

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# ➤ Agenda

- Introduction
- Model Development
- Example
- Conclusions
- Questions and Comments

## ➤ Optimal Paths

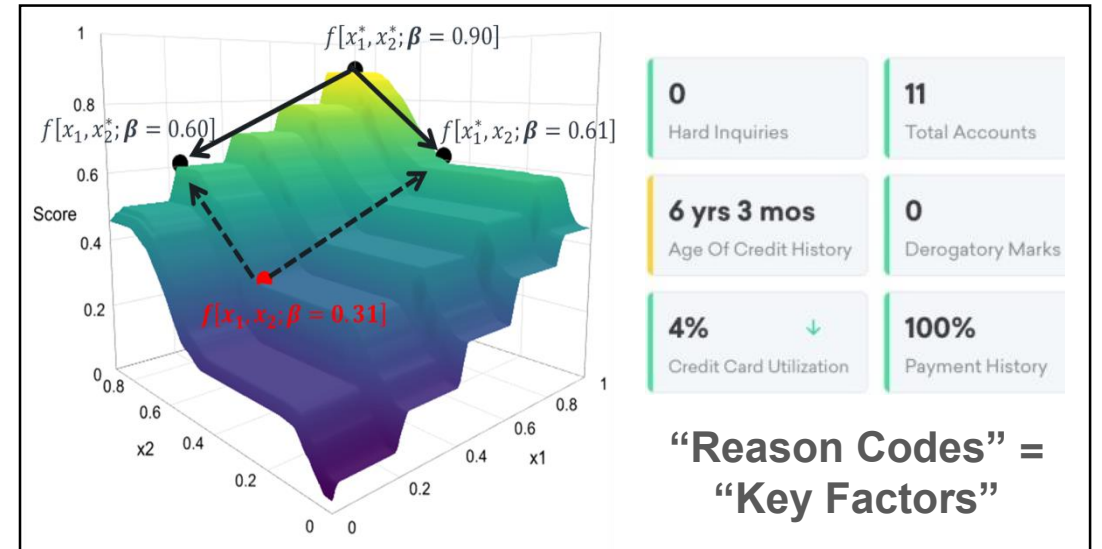
- Increasing expectation on financial institutions utilizing consumer data to “*explain*” how automated systems make decisions
- ML models complicate explanations of “actionable” consumer behavior due to the inherent nonlinearity and interactions present in these models
- Explanations of credit risk models do not necessarily translate into the ordered sequence of actions a consumer could take to improve their score to a desired value

**Objective** Describe a method for constructing an optimal path that **explicitly navigates an individual consumer through the model feature space** from their current score to a score of their choosing

# ➤ Explaining Credit Scores

Suppose a consumer desires to reach a given credit score...

➤ What are the sequence of actions the consumer *should* take to reach the desired score?



## “What If” Simulators

What *would* happen if an action is taken?

- What if I apply for a new credit card?
- What if I pay off my balance in full?

## Reason Codes

Reasons *why* you were denied credit.

- Too many accounts past due
- Sum of balances on accounts too high

# ➤ Explaining Credit Scores

## “What If”

- Assumes independence of groups of attributes in the model and additivity — — —
- No sense of “feasibility” to the consumer, only portfolio level
  - Can’t remove a bankruptcy received last month
  - Reduce \$500K mortgage balance to \$0

**Reason codes (generic advice) provide factors most negatively impacting consumers score**

## ➤ Max Points Lost — — —

Reason Code:  $x_1$   $f[x_1^*, x_2^*; \beta] - f[x_1, x_2^*; \beta] = 0.30$

Reason Code:  $x_2$   $f[x_1^*, x_2^*; \beta] - f[x_1^*, x_2; \beta] = 0.29$

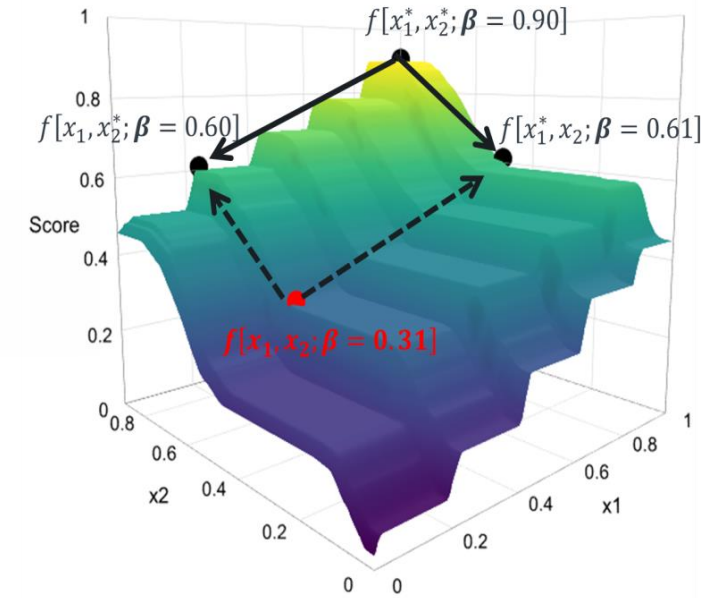
## ➤ Points to Max Improvement — — —

Reason Code:  $x_1$   $f[x_1^*, x_2; \beta] - f[x_1, x_2; \beta] = 0.30$

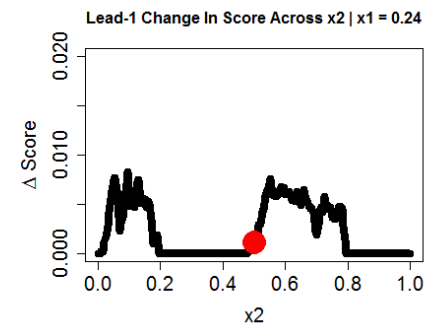
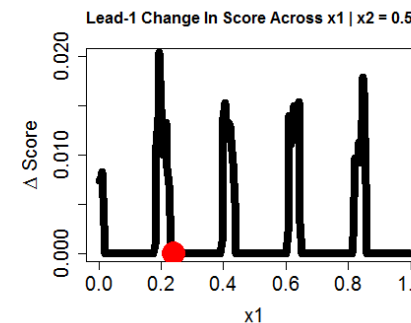
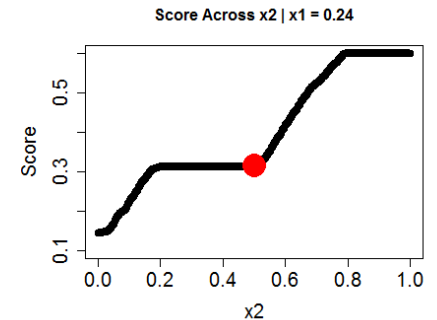
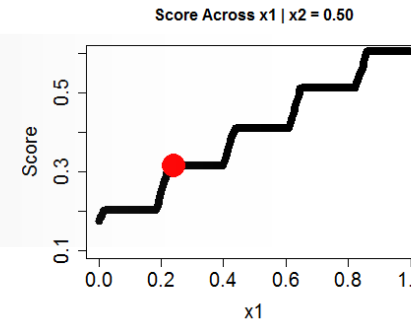
Reason Code:  $x_2$   $f[x_1, x_2^*; \beta] - f[x_1, x_2; \beta] = 0.29$

Reason codes do not necessarily indicate the proper order of actions to improve score in the most efficient manner

Example of calculating reason codes



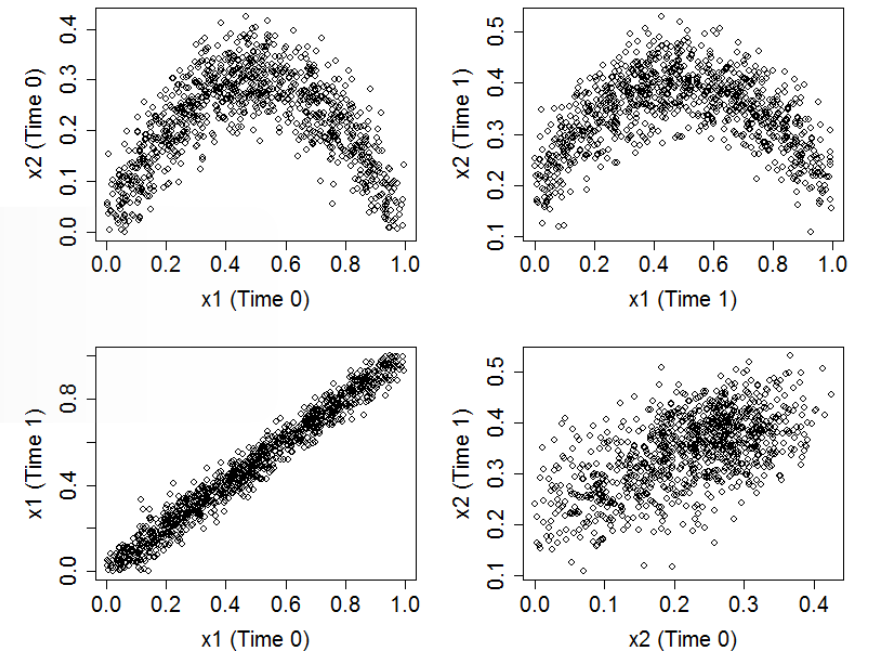
Conditional changes in score across



# ➤ Explaining Credit Scores

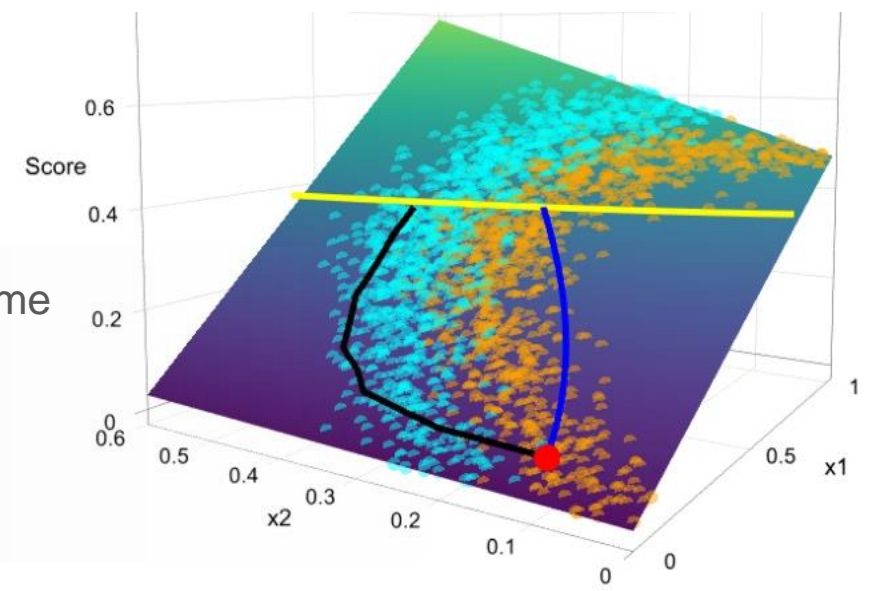
- How do attributes change across *space and time*?
- Every point in the scoring domain may not be feasible to the consumer
- Feasibility needs to account for covariance among attributes over time
- Given an initial starting point  $\mathbf{x}^0$  at  $t^0$ , we need to find  $\mathbf{x}^1 = \mathbf{x}^0 + \delta$  at  $t^1$  with the constraint that  $f(\mathbf{x}^1) = C$

Relationships between  $x_1$  and  $x_2$  across time



Gradient descent (blue) and Mahalanobis (black) over time from current score ( $\mathbf{x}^0, t^0$  = red dot) to specified score (yellow line) with a score increase of 0.025 units in each time period (orange points =  $t^0$ , blue points =  $t^1$ )\*

\* $Score = 1.0x_1 + 0.1x_2 + 1.0x_1x_2$



## ➤ Seeking Feasibility

Need a metric that captures what movements in the feature space are feasible for a consumer over time, conditioned on their current location  $\mathbf{x}^{t_0}$ . Let,

$$\boldsymbol{\delta} = \mathbf{x}^{t_1} - \mathbf{x}^{t_0}, \quad \boldsymbol{\mu} = \mathbb{E}(\boldsymbol{\delta}|\mathbf{x}^{t_0}), \quad \boldsymbol{\Sigma} = \text{Cov}[\boldsymbol{\delta}|\mathbf{x}^{t_0}]$$

- $\mathbf{x}^{t_0}, \mathbf{x}^{t_1} = p \times 1$  vectors of attributes measured at two time points
- $\boldsymbol{\mu} = p \times 1$  vectors of mean differences of attributes at  $t_0$  and  $t_1$
- $\boldsymbol{\Sigma} =$  covariance matrix of differences of attributes at  $t_0$  and  $t_1$

### Constrained Optimization Problem

$$\underset{\boldsymbol{\delta}}{\text{argmin}}: (\boldsymbol{\delta} - \boldsymbol{\mu})^T \boldsymbol{\Sigma}^{-1} (\boldsymbol{\delta} - \boldsymbol{\mu})$$

Subject to:  $f(\mathbf{x}^{t_0} + \boldsymbol{\delta}; \boldsymbol{\beta}) = C$

←  
Equation 1

**Equation 1** finds the shortest Mahalanobis Distance (MD) between  $\mathbf{x}^{t_0}$  and  $\mathbf{x}^{t_1} = \mathbf{x}^{t_0} + \boldsymbol{\delta}$  to achieve a specified score increase

MD accounts for different variances among attributes and covariance between attributes.

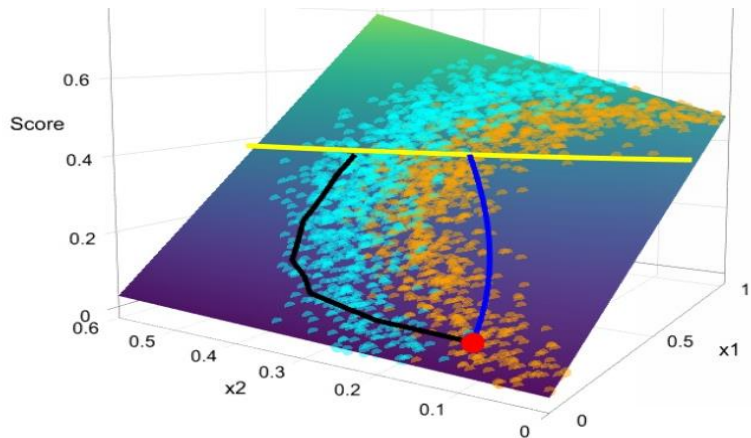
# ➤ Estimating Feasibility

- Need to estimate  $\mu$  and  $\Sigma$  across the domain of our feature space
- Using  $X^{t_0}$ , partition the feature space into  $k$  clusters and estimate the mean  $\mu_k$  and covariance matrix  $\Sigma_k$  of the delta changes between time  $t_0$  and  $t_1$  per cluster
- Our objective function now becomes:

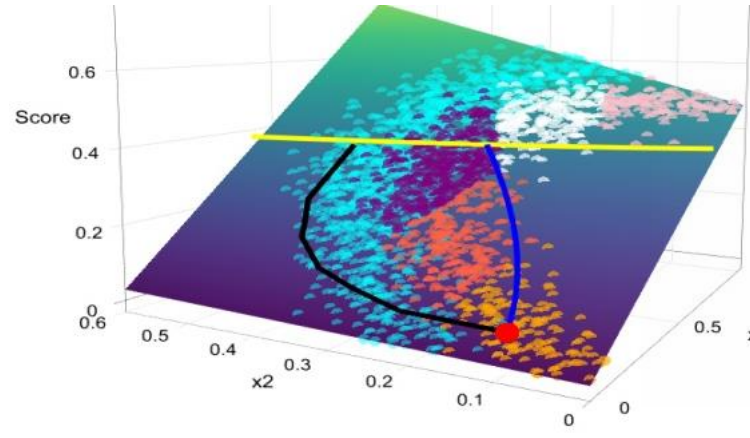
$$\text{argmin}_{\delta}: (\delta - \mu_k)^T \Sigma_k^{-1} (\delta - \mu_k)$$

Subject to:  $f(x^{t_0} + \delta; \beta) = C$

*Equation 2 makes explicit that attributes can vary differently across time given a consumer's current location in the domain*



Gradient descent (blue) and Mahalanobis (black) over time from current score ( $X^0, t^0 =$  red dot) to specified score (yellow line) with a score increase of 0.025 units in each time period (orange points =  $t^0$ , blue points =  $t^1$ )



Gradient descent (blue) and Mahalanobis (black) over time from current score ( $X^0, t^0 =$  red dot) to specified score (yellow line) with a score increase of 0.025 units in each time period ( $t^1 =$  blue points,  $t^k =$  all other colors)

# ➤ Optimal Path Algorithm

## Algorithm

1. Conduct a cluster analysis on sample data at  $t_0$
2. For each cluster,  $c_k$ , Calculate  $\widehat{\mu}_k$ ,  $\widehat{\Sigma}_k$
3. Given a consumer with attributes  $\mathbf{x}^{t_0}$ :
4. **for**  $j = 1, \dots, T$  **do**
  - a. Classify consumer with attributes  $\mathbf{x}^{t_{j-1}}$  into  $c_k$  ← Equation 3
  - b. 
$$\underset{\delta}{\operatorname{argmin}}: (\delta - \mu_k)^T \Sigma_k^{-1} (\delta - \mu_k)$$
Subject to:  $f(\mathbf{x}^{t_{j-1}} + \delta; \beta) = C$
  - c. Set  $\mathbf{x}^{t_j} = \mathbf{x}^{t_{j-1}} + \delta$
5. **end**

Equation 3 requires mixed-integer nonlinear optimization

Bounds on attributes:  
(# Inquiries  $\geq 0$ ), integer constraints (# inquires)

- Missing values
- Default values
- Categorical values

## ➤ A Simple Use Case

**Sampled 1%**  
of U.S. consumers

Jan 2018 =  $t_0$

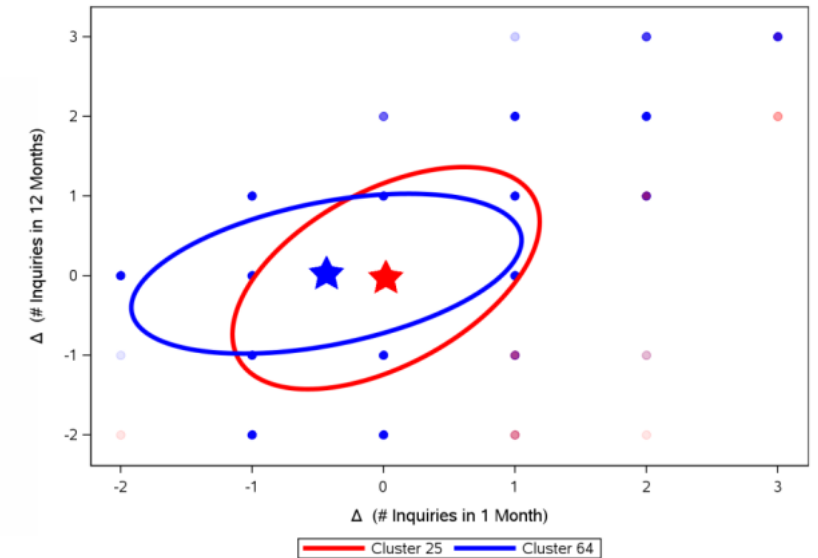
Feb 2018 =  $t_1$

At least one open  
trade and valid  
Equifax Risk  
Score (ERS)

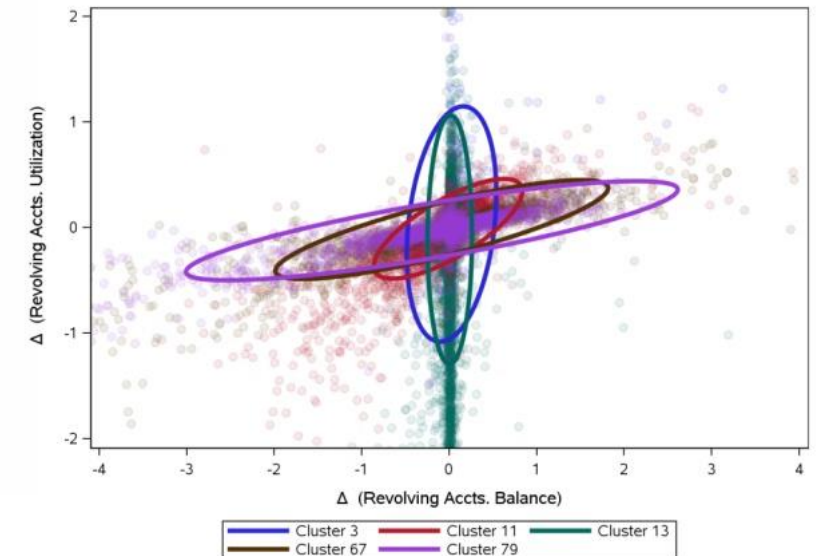
- All attributes were treated as continuous (only 11 attributes were utilized in this use case)
- Default/Missing values imputed to 0 or 1 as appropriate
- Equifax NeuroDecision: 2-Hidden Layer (10-nodes each layer)
- K-means cluster analysis (100 clusters)

# ➤ How Far To Walk?

- **95% prediction intervals** ( $\delta = \mathbf{x}^{t_1} - \mathbf{x}^{t_0}$ ) for two clusters (# Inquiries in 1- and 12- months) ➤
- **Red:** No mean change in IQ1 and IQ12. Typical of consumers with no IQ on file or an inquiry between 2- and 11-months
- **Blue:** Mean change in IQ1 but not IQ12. Typical of consumers who have a recent inquiry that rolls off the IQ1 but not IQ12



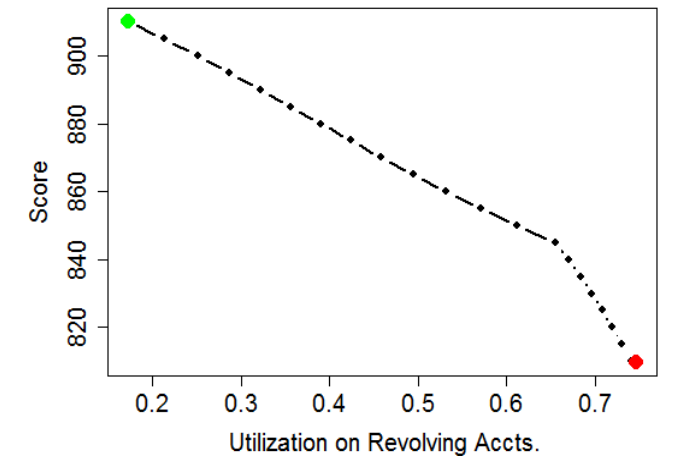
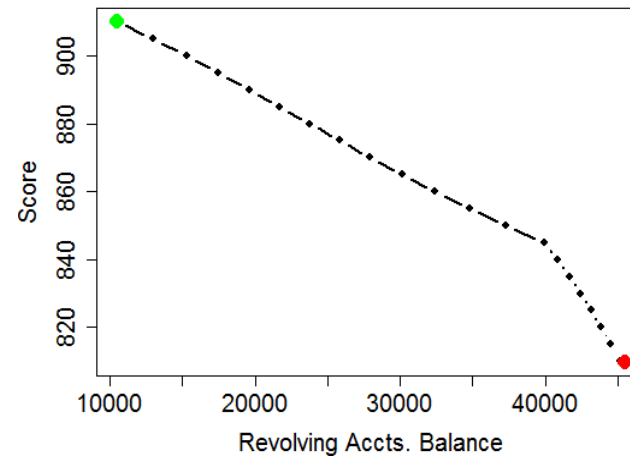
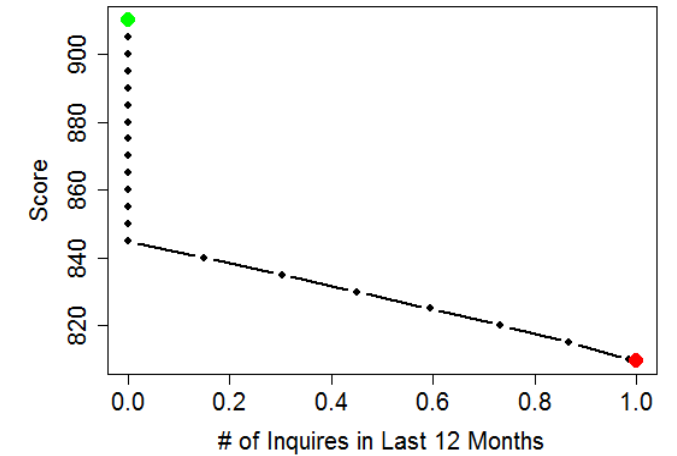
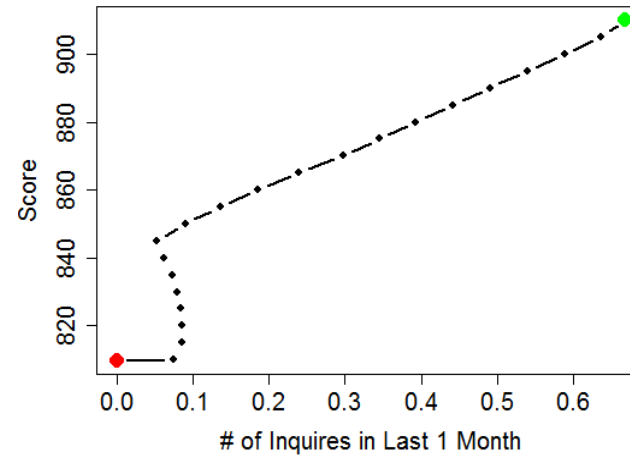
- **95% prediction intervals** ( $\delta = \mathbf{x}^{t_1} - \mathbf{x}^{t_0}$ ) for five clusters (balance and utilization) ➤
- **Green/Blue:** Change in utilization, minimal change in balance. Typical of consumers with newly opened or closed accounts, credit limit increases or decreases, or low credit limits
- **Other colors:** Most clusters exhibit positive correlation: increasing balance increases utilization



# Optimal Path For Consumer 1

Consumers goal is to **increase score 100-points** in 5-point increments every month

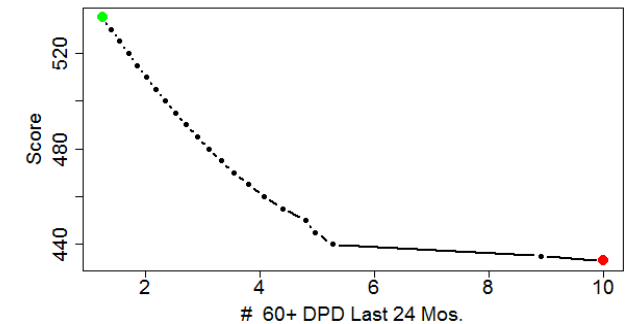
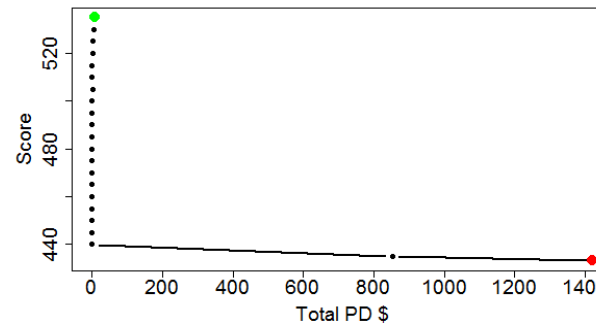
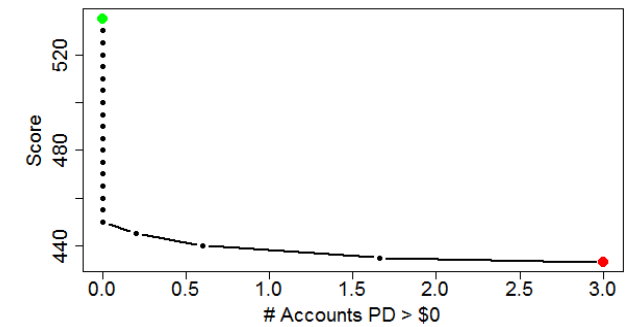
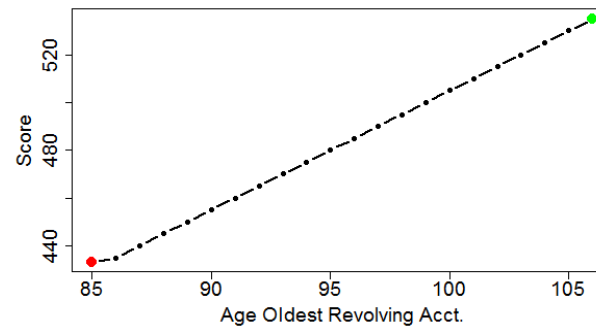
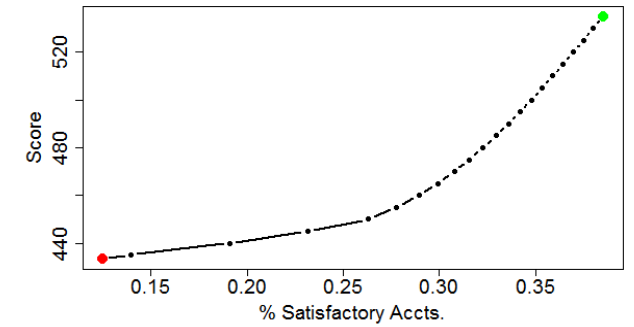
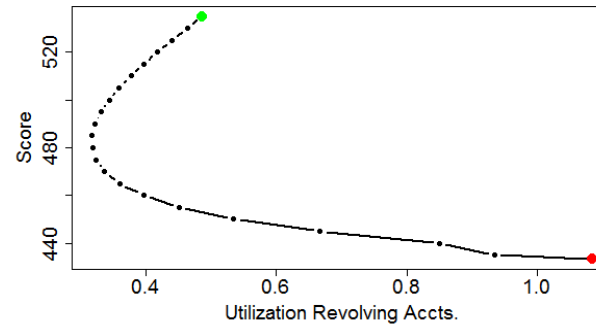
Attribute	$t_0$	$t_{21}$
# Inquiries Last Month	0	0.67
Revolving Accts. Balance	\$45,500	\$10,483
Utilization Revolving Accts.	0.747	0.172
% Satisfactory Accts.	1	1
# Inquiries Last 12 Mos.	1	0
# Accts.	33	33
Age Oldest Revolving Acct.	278	299
# Accounts PD > \$0	0	0
Total PD \$	\$0	\$0
# 60+ DPD Last 24 Mos.	0	0
% Revolving Accts. To Total Accts.	0.875	0.890
<b>SCORE</b>	<b>809</b>	<b>910</b>



# Optimal Path For Consumer 2

Consumers goal is to **increase score 100-points** in 5-point increments every month

Attribute	$t_0$	$t_{21}$
# Inquiries Last Month	0	0.38
Revolving Accts. Balance	\$542	\$243
Utilization Revolving Accts.	1.0	0.48
% Satisfactory Accts.	0.12	0.38
# Inquiries Last 12 Mos.	3	1.1
# Accts.	8	7.6
Age Oldest Revolving Acct.	85	106
# Accounts PD > \$0	3	0
Total PD \$	\$1421	\$7.2
# 60+ DPD Last 24 Mos.	10	1.25
% Revolving Accts. To Total Accts.	0.5	0.5
<b>SCORE</b>	<b>433</b>	<b>535</b>



## ➤ Conclusions

- Most credit score simulators are limited in available actions and are “trial and error” based
- Reason codes do not necessarily indicate the proper order of actions to improve a consumers score in the most efficient manner
- Our algorithm generates an optimal path that is feasible for a consumer in monthly increments
  - Our algorithm accounts for within-subject changes in attributes over space and time
- The optimal paths algorithm provides feasible, actionable, and impactful recommendations to the consumer

# Questions & Comments

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